

Financial Report
March 31, 2020
(Cash Basis Information)

Due to the Coronavirus pandemic many businesses & City operations were stalled from the middle of March through May 1st. This will affect the timing of revenue and expenses during this time period.

General Fund Revenues:

Total 2020 YTD actual General Fund revenues are \$4,796,697 up 10% when compared with \$4,379,195 at March 2019. Here are a few items to note:

- **Income tax** – The 2020 YTD amount is \$2,733,035 and the 2019 YTD amount was \$2,394,033 (up 14%)
- **Admissions tax**- The 2020 YTD amount is \$47,536 and the 2019 YTD amount was \$6,777
- **Lodging tax** - The 2020 YTD amount is \$47,364 and the 2019 YTD amount was \$33,465 (up 21%)

General Fund Expenses:

Total 2020 YTD expenditures are \$4,641,626 down 11% when compared to the YTD figure of \$5,239,179 for 2019.

General Fund Cash Balance:

The ending cash balance in the General Fund is \$5,141,775. The cash balance history page attached to this report contains further information on cash balance trends in the General Fund.

Full-Time Employees (does not include elected officials):

| <u>Current Year</u> | <u>Historical Data</u> |
|---------------------|------------------------|
| January 253 | December 2019 - 252 |
| February 252 | December 2018 - 247 |
| March 251 | December 2017 - 247 |
| | December 2016 - 239 |
| | December 2015 - 225 |
| | December 2014 - 211 |
| | December 2013 - 212 |
| | December 2012 - 215 |
| | December 2011 - 220 |
| | December 2010 - 216 |
| | December 2009 - 241 |
| | December 2008 - 252 |
| | December 2007 - 253 |
| | December 2006 - 260 |
| | December 2005 - 266 |
| | December 2004 - 280 |
| | December 2003 - 291 |

Payroll Stabilization Fund Balance: \$1,031,536.47

**General Fund
March 31, 2020**

| 2020 Monthly | 2020 | 2020 | % of | % +/- | 2019 | 2018 | 2017 | 2016 |
|---------------|------------|------------|--------|---------|------------|------------|------------|------------|
| Actual Amount | YTD Actual | YTD Budget | Budget | Prev YR | YTD Actual | YTD Actual | YTD Actual | YTD Actual |

Beginning Balance, 1/1/2020

\$ 4,986,704

Revenues

General Revenues

| | | | | | | | | | |
|-------------------------------|-----------|-----------|------------|-----|-------|-----------|-----------|-----------|-----------|
| Property Tax | 841,911 | 841,911 | 1,575,000 | 53% | -2% | 855,960 | 861,357 | 799,120 | 809,023 |
| Income Tax | 760,484 | 2,733,035 | 11,750,000 | 23% | 14% | 2,394,033 | 2,630,996 | 2,462,428 | 2,659,901 |
| Admissions Tax | 22 | 47,536 | 4,750,000 | 1% | 601% | 6,777 | 24,330 | 78,539 | 10,715 |
| Lodging Tax | 12,269 | 47,364 | 1,525,000 | 3% | 42% | 33,465 | 45,980 | 44,019 | 31,812 |
| Local Government Funds | 36,673 | 129,986 | 505,000 | 26% | 30% | 99,753 | 100,004 | 101,010 | 102,600 |
| Other State Levied Monies | - | 2,483 | 185,000 | 1% | 105% | 1,210 | 1,208 | 1,286 | 1,504 |
| Cable Franchise Fees | - | 77,467 | 250,000 | 31% | -10% | 85,839 | 86,233 | 94,276 | 96,198 |
| Liquor/Beer Permits | - | 3,022 | 70,000 | 4% | 6% | 2,853 | 7,286 | 986 | 2,307 |
| State Patrol Fines | 1,783 | 3,842 | 15,000 | 26% | 13% | 3,404 | 3,645 | 892 | 2,577 |
| Unclaimed Funds | - | - | - | 0% | 0% | - | - | - | - |
| Public Vendor Licenses | - | - | - | 0% | 0% | - | - | 950 | 850 |
| Tax Abatement Monitoring Fees | - | - | 4,500 | 0% | -100% | 2,287 | - | 500 | 1,400 |
| Sale of Property | - | - | 3,000 | 0% | 0% | - | 1,465 | - | 1 |
| Interest | 16,276 | 73,999 | 455,000 | 16% | -20% | 92,646 | 41,726 | 30,738 | 40,721 |
| Rental Income | 6,331 | 108,388 | 250,000 | 43% | 625% | 14,958 | 20,321 | 6,916 | 15,571 |
| Donations | - | - | - | 0% | 0% | - | - | 120 | 25 |
| Refunds / Reimbursements | - | 697 | 300,000 | 0% | -96% | 18,659 | - | 827 | 379 |
| | 1,675,749 | 4,069,731 | 21,637,500 | 19% | 13% | 3,611,843 | 3,824,550 | 3,622,609 | 3,775,585 |

Division / Department Revenues

| | | | | | | | | | |
|---------------------------|---------|---------|-----------|------|-------|---------|---------|---------|---------|
| Police Department | 13,327 | 103,199 | 463,500 | 22% | 68% | 61,360 | 54,532 | 62,030 | 76,401 |
| Police/Fire Marine Patrol | 225 | 19,350 | 71,500 | 27% | 83% | 10,550 | 10,500 | 850 | 1,000 |
| Fire Department | 42,580 | 163,164 | 425,000 | 38% | -43% | 287,771 | 262,490 | 260,414 | 241,745 |
| Oakland Cemetery | 9,179 | 25,245 | 120,000 | 21% | -4% | 26,232 | 44,590 | 22,369 | 28,089 |
| Planning | 15,761 | 37,197 | 60,000 | 62% | 0% | - | - | - | - |
| Community Development | 81 | 81 | 40,000 | 0% | -100% | 25,594 | 22,682 | 35,355 | 29,234 |
| Building Division | 15,185 | 129,595 | 300,000 | 43% | 112% | 61,077 | 86,733 | 112,376 | 65,069 |
| Horticultural Services | 1,188 | 8,593 | 95,000 | 9% | -49% | 16,746 | 9,925 | 11,356 | 11,518 |
| City Manager/Finance/HR | - | 71 | 30,000 | 0% | -81% | 373 | 653 | 524 | 1,070 |
| Data Processing Center | 1,996 | 7,511 | 75,000 | 10% | 37% | 5,478 | 8,545 | 8,553 | 8,959 |
| Law Department | 74 | 9,504 | 12,000 | 79% | 3781% | 245 | 9,541 | 9,374 | 1,629 |
| City Commission | - | - | - | 0% | 0% | - | - | - | - |
| Municipal Court | - | 187,343 | 1,160,000 | 16% | -28% | 261,674 | 256,747 | 202,819 | 268,612 |
| Building Maintenance | - | 7,721 | 5,000 | 154% | 0% | - | - | - | - |
| Engineering | - | 2,765 | 28,000 | 10% | -37% | 4,394 | 4,350 | 5,495 | 5,430 |
| Mechanic Department | 3,357 | 5,061 | 32,000 | 16% | -14% | 5,859 | 5,886 | 3,073 | 4,483 |
| Admin Support | 13,270 | 20,565 | - | 0% | 0% | - | - | - | - |
| | 116,222 | 726,966 | 2,917,000 | 25% | -5% | 767,352 | 777,174 | 734,589 | 743,238 |

Total General Fund Revenues

1,791,971 4,796,697 24,554,500 20% 10% 4,379,195 4,601,725 4,357,198 4,518,823

General Fund Expenses

| | | | | | | | | | |
|-----------------------------|-----------|-----------|------------|-----|-------|-----------|-----------|-----------|-----------|
| Wages/Fringes | 864,004 | 3,305,851 | 14,316,662 | 23% | -16% | 3,949,434 | 3,819,879 | 3,818,667 | 3,252,991 |
| Travel & Training | 2,943 | 15,247 | 117,000 | 13% | 97% | 7,735 | 10,791 | 9,090 | 11,155 |
| Contractual Services | 213,042 | 765,650 | 2,955,513 | 26% | 21% | 632,988 | 709,628 | 631,373 | 573,949 |
| Supplies & Materials | 29,810 | 134,572 | 942,920 | 14% | 41% | 95,490 | 124,300 | 137,389 | 99,082 |
| Major Expendable | - | - | 305,123 | 0% | -100% | 17,080 | 17,017 | 1,672 | 5,235 |
| Transfers / Other | 42,935 | 420,306 | 5,917,108 | 7% | -22% | 536,452 | 379,818 | 290,604 | 306,028 |
| Total General Fund Expenses | 1,152,734 | 4,641,626 | 24,554,326 | 19% | -11% | 5,239,179 | 5,061,433 | 4,888,794 | 4,248,441 |

Net Gain / (Loss)

639,237 155,071 (859,983) (459,708) (531,596) 270,382

Ending Cash Balance, 3/31/2020

\$ 5,141,775

| Expenditures by Department | January | February | March |
|----------------------------|-----------|-----------|-----------|
| Police | 496,356 | 332,006 | 317,582 |
| Fire | 406,119 | 409,214 | 337,487 |
| Street Lighting | 41,537 | 21,088 | 376 |
| Oakland Cemetery | 28,228 | 21,484 | 19,281 |
| Community Development | 48,878 | 25,824 | 32,129 |
| Economic Development | 74,436 | 49,958 | 25,036 |
| Building | 36,916 | 26,154 | 25,336 |
| Horticultural Services | 101,787 | 79,307 | 68,919 |
| City Manager | 20,166 | 16,969 | 35,818 |
| Admin Services | 8,471 | 6,031 | 6,018 |
| Finance Department | 33,817 | 8,183 | 7,552 |
| Income tax | 51,199 | 41,083 | 33,276 |
| Information Technology | 31,905 | 13,152 | 23,317 |
| Law | 25,687 | 18,374 | 17,186 |
| City Commission | 10,003 | 5,669 | 7,438 |
| Muni Court | 96,389 | 76,384 | 66,415 |
| Building Maintenance | 62,523 | 42,162 | 32,753 |
| Engineering | 34,906 | 28,356 | 34,961 |
| Mechanic | 57,651 | 39,513 | (22,285) |
| Admin Support | 293,780 | 268,187 | 84,141 |
| Total by Department | 1,960,751 | 1,529,098 | 1,152,734 |

GENERAL FUND UNEXPENDED BALANCE
(does not include outstanding encumbrances at month end)

| | 2020 | 2019 | 2018 | 2017 | 2016 | 2015 | 2014 | 2013 |
|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| January | 4,695,397 | 4,622,401 | 4,739,657 | 4,697,723 | 4,261,014 | 3,867,093 | 3,836,274 | 3,367,344 |
| February | 4,502,538 | 3,815,517 | 4,187,047 | 3,814,454 | 3,534,655 | 2,965,660 | 3,303,250 | 2,606,577 |
| March | 5,141,775 | 4,014,846 | 4,269,563 | 3,955,833 | 4,440,406 | 3,665,316 | 3,937,644 | 2,960,539 |
| April | | 3,141,378 | 3,205,878 | 3,161,359 | 3,295,072 | 3,023,451 | 3,665,480 | 3,113,209 |
| May | | 3,381,833 | 3,609,682 | 3,727,564 | 3,123,779 | 2,899,190 | 3,172,343 | 2,584,626 |
| June | | 3,597,327 | 3,571,223 | 3,683,365 | 3,642,254 | 3,012,283 | 3,238,672 | 2,886,615 |
| July | | 4,066,490 | 4,080,266 | 4,087,596 | 4,121,139 | 3,401,724 | 3,564,211 | 3,301,788 |
| August | | 6,092,502 | 5,605,804 | 6,080,872 | 6,309,067 | 5,109,586 | 5,393,377 | 5,092,355 |
| September | | 7,065,926 | 6,318,378 | 6,578,160 | 7,032,386 | 6,280,075 | 5,741,499 | 5,716,864 |
| October | | 7,107,426 | 6,508,468 | 6,385,146 | 6,881,846 | 6,193,657 | 5,301,930 | 5,965,413 |
| November | | 7,115,534 | 6,470,483 | 6,311,439 | 6,924,337 | 5,766,373 | 5,137,943 | 5,622,682 |
| December | | 4,986,704 | 4,874,828 | 4,729,271 | 4,487,428 | 4,170,024 | 4,204,284 | 4,227,678 |

WATER FUND - 2017

| | Unexpended Balance | Outstanding Encumbrances | Ending Balance |
|-----------|--------------------|--------------------------|----------------|
| January | 4,275,877 | 155,077 | 4,120,800 |
| February | 4,351,423 | 142,239 | 4,209,185 |
| March | 3,876,252 | 165,684 | 3,710,568 |
| April | 4,272,671 | 171,177 | 4,101,494 |
| May | 4,530,837 | 297,310 | 4,233,527 |
| June | 4,364,038 | 288,302 | 4,075,736 |
| July | 4,154,129 | 267,161 | 3,886,968 |
| August | 4,236,075 | 272,616 | 3,963,459 |
| September | 4,932,878 | 129,443 | 4,803,435 |
| October | 5,088,044 | 183,047 | 4,904,998 |
| November | 5,412,644 | 488,303 | 4,924,341 |
| December | 5,331,949 | - | 5,331,949 |

SEWER FUND - 2017

| | Unexpended Balance | Outstanding Encumbrances | Ending Balance |
|-----------|--------------------|--------------------------|----------------|
| January | 2,719,731 | 221,571 | 2,498,161 |
| February | 2,613,862 | 211,363 | 2,402,499 |
| March | 3,072,019 | 301,622 | 2,770,397 |
| April | 2,753,071 | 759,641 | 1,993,430 |
| May | 3,053,595 | 848,920 | 2,204,675 |
| June | 3,377,380 | 863,545 | 2,513,835 |
| July | 2,730,239 | 856,393 | 1,873,846 |
| August | 3,538,466 | 755,593 | 2,782,872 |
| September | 4,133,009 | 576,706 | 3,556,303 |
| October | 4,945,294 | 633,610 | 4,311,685 |
| November | 5,221,985 | 656,160 | 4,565,825 |
| December | 5,420,235 | - | 5,420,235 |

WATER FUND - 2018

| | Unexpended Balance | Outstanding Encumbrances | Ending Balance |
|-----------|--------------------|--------------------------|----------------|
| January | 4,712,095 | 149,890 | 4,562,205 |
| February | 4,932,525 | 209,876 | 4,722,648 |
| March | 4,963,348 | 195,149 | 4,768,199 |
| April | 4,795,143 | 204,273 | 4,590,870 |
| May | 4,840,432 | 193,246 | 4,647,186 |
| June | 4,963,539 | 200,716 | 4,762,823 |
| July | 4,678,470 | 202,780 | 4,475,690 |
| August | 4,660,438 | 202,394 | 4,458,043 |
| September | 5,383,796 | 185,024 | 5,198,772 |
| October | 5,870,043 | 339,394 | 5,530,649 |
| November | 5,934,073 | 283,668 | 5,650,406 |
| December | 5,398,776 | - | 5,398,776 |

SEWER FUND - 2018

| | Unexpended Balance | Outstanding Encumbrances | Ending Balance |
|-----------|--------------------|--------------------------|----------------|
| January | 4,292,482 | 219,003 | 4,073,479 |
| February | 4,653,609 | 293,262 | 4,360,347 |
| March | 4,708,018 | 297,073 | 4,410,945 |
| April | 5,284,367 | 304,600 | 4,979,768 |
| May | 5,285,654 | 347,509 | 4,938,145 |
| June | 5,367,193 | 396,622 | 4,970,572 |
| July | 4,481,872 | 361,109 | 4,120,763 |
| August | 5,121,665 | 7,665 | 5,114,000 |
| September | 5,954,254 | 547,113 | 5,407,141 |
| October | 6,588,013 | 403,309 | 6,184,704 |
| November | 6,889,473 | 238,712 | 6,650,762 |
| December | 6,458,199 | - | 6,458,199 |

WATER FUND - 2019

| | Unexpended Balance | Outstanding Encumbrances | Ending Balance |
|-----------|--------------------|--------------------------|----------------|
| January | 4,383,193 | 402,609 | 3,980,584 |
| February | 4,586,705 | 347,089 | 4,239,617 |
| March | 4,245,792 | 206,724 | 4,039,067 |
| April | 4,302,120 | 212,142 | 4,089,977 |
| May | 4,561,170 | 295,546 | 4,265,623 |
| June | 4,149,419 | 213,276 | 3,936,143 |
| July | 3,557,617 | 210,689 | 3,346,928 |
| August | 4,169,732 | 274,447 | 3,895,285 |
| September | 4,740,205 | 239,404 | 4,500,801 |
| October | 4,954,302 | 268,669 | 4,685,633 |
| November | 4,266,841 | 163,947 | 4,102,894 |
| December | 4,674,212 | - | 4,674,212 |

SEWER FUND - 2019

| | Unexpended Balance | Outstanding Encumbrances | Ending Balance |
|-----------|--------------------|--------------------------|----------------|
| January | 5,133,762 | 352,015 | 4,781,747 |
| February | 5,317,988 | 361,355 | 4,956,633 |
| March | 5,644,288 | 351,087 | 5,293,201 |
| April | 5,811,263 | 398,575 | 5,412,688 |
| May | 5,711,803 | 489,171 | 5,222,631 |
| June | 5,639,600 | 491,145 | 5,148,455 |
| July | 4,712,406 | 554,090 | 4,158,316 |
| August | 5,302,492 | 579,060 | 4,723,432 |
| September | 6,397,217 | 520,096 | 5,877,121 |
| October | 6,710,282 | 993,037 | 5,717,245 |
| November | 5,043,977 | 449,399 | 4,594,578 |
| December | 5,580,003 | - | 5,580,003 |

WATER FUND - 2020

| | Unexpended Balance | Outstanding Encumbrances | Ending Balance |
|-----------|--------------------|--------------------------|----------------|
| January | 3,765,959 | 320,806 | 3,445,153 |
| February | 4,356,137 | 288,411 | 4,067,726 |
| March | 4,410,558 | 312,881 | 4,097,677 |
| April | | | |
| May | | | |
| June | | | |
| July | | | |
| August | | | |
| September | | | |
| October | | | |

SEWER FUND - 2020

| | Unexpended Balance | Outstanding Encumbrances | Ending Balance |
|-----------|--------------------|--------------------------|----------------|
| January | 4,220,214 | 512,965 | 3,707,249 |
| February | 5,850,949 | 602,554 | 5,248,396 |
| March | 6,120,229 | 672,750 | 5,447,480 |
| April | | | |
| May | | | |
| June | | | |
| July | | | |
| August | | | |
| September | | | |
| October | | | |

FULL-TIME EMPLOYEES

| | Mar-20 | Feb-20 | 20-Jan | Dec-19 | Nov-19 | Oct-19 | Sep-19 | Aug-19 | Jul-19 | Jun-19 | May-19 | Apr-19 | Mar-19 | Feb-19 | Jan-19 | Dec-18 | Nov-18 | Oct-18 | Sep-18 | Aug-18 | Jul-18 | Jun-18 | May-18 | Apr-18 | Mar-18 | Feb-18 | Jan-18 | |
|-------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|----|
| Police Patrol | 48 | 48 | 48 | 48 | 48 | 47 | 47 | 48 | 48 | 48 | 48 | 48 | 47 | 48 | 48 | 48 | 47 | 47 | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 48 |
| Police Records | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | |
| Fire | 47 | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 47 | 48 | 47 | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 48 | |
| Cemetery | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 2 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | |
| Recreation | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | |
| Community Dev | 17 | 17 | 17 | 17 | 17 | 17 | 17 | 16 | 16 | 16 | 16 | 17 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | 15 | 15 | 15 | 16 | 16 | 16 | |
| Building Dept | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 3 | |
| Hort Services | 10 | 10 | 10 | 10 | 9 | 9 | 9 | 9 | 10 | 10 | 10 | 10 | 10 | 9 | 9 | 9 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | |
| Customer Acct Office | 5 | 5 | 5 | 5 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 3 | 3 | 3 | 3 | 3 | |
| BIWW | 16 | 15 | 15 | 14 | 14 | 14 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | |
| Water Distribution | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 9 | 10 | 10 | 10 | 10 | 10 | 10 | 9 | 9 | 10 | |
| Water Pollution Control Plant | 17 | 18 | 18 | 18 | 18 | 18 | 18 | 17 | 17 | 17 | 17 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 18 | 17 | 17 | |
| Sewer Maintenance | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 12 | 10 | 11 | 11 | 11 | 10 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 10 | 11 | |
| Street Dept | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 10 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 10 | 10 | 10 | |
| City Manager | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 3 | |
| HR / IT | 4 | 4 | 4 | 5 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | |
| Finance / Tax | 2 | 2 | 3 | 2 | 2 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | |
| Law | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 4 | 4 | 4 | 4 | |
| Commissioners / Clerk | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | |
| Courts (not including Judge) | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | |
| Building Maintenance/Pub Srv | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | |
| Engineer | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 6 | 6 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | |
| Traffic | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | |
| Fleet Maintenance | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | |
| TOTAL | 251 | 252 | 253 | 252 | 249 | 249 | 250 | 250 | 247 | 248 | 247 | 248 | 247 | 247 | 248 | 247 | 245 | 244 | 246 | 246 | 246 | 246 | 245 | 246 | 243 | 246 | 245 | |