

**General Fund  
July 31, 2019**

| 2019 Monthly  | 2019 Monthly  | 2019       | 2019       | 2018       | 2017       | 2016       |
|---------------|---------------|------------|------------|------------|------------|------------|
| Budget Amount | Actual Amount | YTD Budget | YTD Actual | YTD Actual | YTD Actual | YTD Actual |

**Beginning Balance, 1/1/19**

**\$ 4,874,829**

**Revenues**

**General Revenues**

|                               |           |           |            |            |            |            |            |
|-------------------------------|-----------|-----------|------------|------------|------------|------------|------------|
| Property Tax                  | -         | -         | 879,094    | 857,075    | 864,056    | 799,919    | 809,938    |
| Income Tax                    | 1,378,753 | 1,427,326 | 7,377,451  | 6,897,259  | 7,085,259  | 6,813,590  | 6,692,195  |
| Admissions Tax                | 785,949   | 798,695   | 1,239,599  | 1,269,314  | 1,119,069  | 1,234,435  | 1,332,383  |
| Lodging Tax                   | 284,897   | 277,689   | 491,037    | 487,232    | 456,336    | 408,285    | 377,967    |
| Local Government Funds        | 39,448    | 39,330    | 239,799    | 246,339    | 236,302    | 235,060    | 238,985    |
| Other State Levied Monies     | -         | -         | 93,087     | 87,832     | 88,911     | 89,785     | 90,573     |
| Cable Franchise Fees          | -         | 57,813    | 192,440    | 213,274    | 170,513    | 179,877    | 277,970    |
| Liquor/Beer Permits           | -         | -         | 66,546     | 60,954     | 69,269     | 61,003     | 58,182     |
| State Patrol Fines            | 1,860     | 2,007     | 8,496      | 9,762      | 8,383      | 9,175      | 8,020      |
| Unclaimed Funds               | -         | -         | -          | -          | -          | -          | -          |
| Public Vendor Licenses        | -         | -         | -          | -          | -          | 2,450      | 1,350      |
| Tax Abatement Monitoring Fees | -         | -         | 6,000      | 4,080      | 5,649      | 3,059      | 4,470      |
| Sale of Property              | -         | -         | 3,000      | 288        | 1,465      | -          | 2,859      |
| Interest                      | 37,013    | 51,860    | 166,071    | 294,310    | 161,280    | 100,095    | 78,932     |
| Rental Income                 | -         | -         | 59,485     | 22,184     | 47,534     | 256,559    | 40,292     |
| Donations                     | -         | -         | -          | -          | -          | 120        | 25         |
| Refunds / Reimbursements      | 164,444   | 10        | 251,819    | 102,413    | 245,751    | 142,040    | 61,154     |
|                               | 2,692,365 | 2,654,731 | 11,073,925 | 10,552,316 | 10,559,775 | 10,335,452 | 10,075,295 |

**Division / Department Revenues**

|                           |         |         |           |           |           |           |           |
|---------------------------|---------|---------|-----------|-----------|-----------|-----------|-----------|
| Police Department         | 61,130  | 30,025  | 228,195   | 181,912   | 179,717   | 196,881   | 218,706   |
| Police/Fire Marine Patrol | -       | 25      | 11,978    | 10,575    | 10,625    | 1,025     | 2,400     |
| Fire Department           | 700     | 215     | 415,778   | 404,781   | 413,548   | 421,250   | 420,362   |
| Oakland Cemetery          | 6,044   | 15,136  | 80,756    | 69,563    | 79,191    | 61,873    | 71,560    |
| Community Development     | 6,111   | 16,780  | 79,707    | 49,539    | 65,674    | 75,468    | 61,017    |
| Building Division         | 88,634  | 37,207  | 348,217   | 154,834   | 340,680   | 203,160   | 146,808   |
| Horticultural Services    | 8,266   | 7,554   | 33,816    | 57,418    | 38,948    | 36,928    | 59,961    |
| City Manager/Finance/HR   | -       | -       | 3,133     | 373       | 1,168     | 1,048     | 2,614     |
| Data Processing Center    | 4,911   | 2,736   | 27,581    | 17,902    | 17,342    | 17,669    | 17,169    |
| Law Department            | 74      | 61      | 12,410    | 466       | 9,878     | 9,558     | 1,858     |
| Municipal Court           | 84,565  | 87,999  | 672,363   | 627,895   | 604,288   | 582,232   | 561,940   |
| Building Maintenance      | 125     | -       | 690       | 3,591     | 585       | 1,673     | -         |
| Engineering               | 2,390   | 8,995   | 20,662    | 18,329    | 13,789    | 10,476    | 13,258    |
| Mechanic Department       | 958     | 3,056   | 17,713    | 15,027    | 12,826    | 18,793    | 10,569    |
|                           | 263,908 | 209,788 | 1,952,998 | 1,612,204 | 1,788,260 | 1,638,034 | 1,588,222 |

|                             |           |           |            |            |            |            |            |
|-----------------------------|-----------|-----------|------------|------------|------------|------------|------------|
| Total General Fund Revenues | 2,956,272 | 2,864,519 | 13,026,922 | 12,164,520 | 12,348,035 | 11,973,486 | 11,663,517 |
|-----------------------------|-----------|-----------|------------|------------|------------|------------|------------|

**General Fund Expenses**

|                             |           |           |            |            |            |            |            |
|-----------------------------|-----------|-----------|------------|------------|------------|------------|------------|
| Wages/Fringes               | 1,311,868 | 1,036,590 | 9,327,004  | 8,185,499  | 8,343,098  | 8,155,512  | 7,772,838  |
| Travel & Training           | 6,574     | 8,181     | 42,360     | 33,117     | 24,454     | 29,355     | 18,546     |
| Contractual Services        | 252,642   | 402,122   | 1,781,758  | 1,596,042  | 1,605,028  | 1,536,678  | 1,419,582  |
| Supplies & Materials        | 69,815    | 66,531    | 424,507    | 344,576    | 314,982    | 368,912    | 309,336    |
| Major Expendable            | 15,353    | 13,746    | 93,738     | 52,944     | 38,617     | 34,202     | 24,924     |
| Transfers / Other           | 701,824   | 868,186   | 2,488,490  | 2,760,682  | 2,670,862  | 2,248,659  | 2,167,176  |
| Total General Fund Expenses | 2,358,077 | 2,395,356 | 14,157,856 | 12,972,859 | 12,997,040 | 12,373,319 | 11,712,402 |

|                   |         |         |             |           |           |           |          |
|-------------------|---------|---------|-------------|-----------|-----------|-----------|----------|
| Net Gain / (Loss) | 598,195 | 469,163 | (1,130,934) | (808,339) | (649,005) | (399,833) | (48,885) |
|-------------------|---------|---------|-------------|-----------|-----------|-----------|----------|

**Ending Cash Balance, 7/31/19**

**\$ 4,066,490**

**GENERAL FUND UNEXPENDED BALANCE**  
(does not include outstanding encumbrances at month end)

|           | 2019      | 2018      | 2017      | 2016      | 2015      | 2014      | 2013      | 2012      |
|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| January   | 4,622,401 | 4,739,657 | 4,697,723 | 4,261,014 | 3,867,093 | 3,836,274 | 3,367,344 | 3,123,288 |
| February  | 3,815,517 | 4,187,047 | 3,814,454 | 3,534,655 | 2,965,660 | 3,303,250 | 2,606,577 | 2,641,057 |
| March     | 4,014,846 | 4,269,563 | 3,955,833 | 4,440,406 | 3,665,316 | 3,937,644 | 2,960,539 | 3,274,537 |
| April     | 3,141,378 | 3,205,878 | 3,161,359 | 3,295,072 | 3,023,451 | 3,665,480 | 3,113,209 | 2,895,689 |
| May       | 3,381,833 | 3,609,682 | 3,727,564 | 3,123,779 | 2,899,190 | 3,172,343 | 2,584,626 | 2,731,142 |
| June      | 3,597,327 | 3,571,223 | 3,683,365 | 3,642,254 | 3,012,283 | 3,238,672 | 2,886,615 | 2,226,701 |
| July      | 4,066,490 | 4,080,266 | 4,087,596 | 4,121,139 | 3,401,724 | 3,564,211 | 3,301,788 | 2,501,314 |
| August    |           | 5,605,804 | 6,080,872 | 6,309,067 | 5,109,586 | 5,393,377 | 5,092,355 | 4,298,200 |
| September |           | 6,318,378 | 6,578,160 | 7,032,386 | 6,280,075 | 5,741,499 | 5,716,864 | 5,056,663 |
| October   |           | 6,508,468 | 6,385,146 | 6,881,846 | 6,193,657 | 5,301,930 | 5,965,413 | 4,922,533 |
| November  |           | 6,470,483 | 6,311,439 | 6,924,337 | 5,766,373 | 5,137,943 | 5,622,682 | 4,247,075 |
| December  |           | 4,874,828 | 4,729,271 | 4,487,428 | 4,170,024 | 4,204,284 | 4,227,678 | 3,706,372 |

**WATER FUND - 2016**

|           | Unexpended Balance | Outstanding Encumbrances | Ending Balance |
|-----------|--------------------|--------------------------|----------------|
| January   | 3,653,934          | 101,485                  | 3,552,449      |
| February  | 3,736,992          | 96,988                   | 3,640,003      |
| March     | 3,840,177          | 107,352                  | 3,732,825      |
| April     | 3,768,493          | 128,529                  | 3,639,964      |
| May       | 4,285,884          | 130,168                  | 4,155,716      |
| June      | 4,298,293          | 125,695                  | 4,172,598      |
| July      | 3,743,049          | 144,509                  | 3,598,540      |
| August    | 4,128,832          | 144,296                  | 3,984,536      |
| September | 4,101,367          | 143,605                  | 3,957,762      |
| October   | 4,598,300          | 131,104                  | 4,467,196      |
| November  | 5,095,899          | 105,748                  | 4,990,151      |
| December  | 5,002,534          | 819                      | 5,001,715      |

**SEWER FUND - 2016**

|           | Unexpended Balance | Outstanding Encumbrances | Ending Balance |
|-----------|--------------------|--------------------------|----------------|
| January   | 1,056,800          | 271,223                  | 785,577        |
| February  | 1,376,124          | 291,964                  | 1,084,160      |
| March     | 1,939,525          | 300,022                  | 1,639,503      |
| April     | 1,980,855          | 305,042                  | 1,675,813      |
| May       | 2,328,147          | 334,158                  | 1,993,989      |
| June      | 2,656,421          | 339,174                  | 2,317,247      |
| July      | 1,876,857          | 1,029,705                | 847,151        |
| August    | 2,515,127          | 352,724                  | 2,162,403      |
| September | 2,961,462          | 605,866                  | 2,355,596      |
| October   | 3,737,926          | 367,097                  | 3,370,829      |
| November  | 4,059,303          | 350,558                  | 3,708,744      |
| December  | 3,794,919          | 819                      | 3,794,100      |

**WATER FUND - 2017**

|           | Unexpended Balance | Outstanding Encumbrances | Ending Balance |
|-----------|--------------------|--------------------------|----------------|
| January   | 4,275,877          | 155,077                  | 4,120,800      |
| February  | 4,351,423          | 142,239                  | 4,209,185      |
| March     | 3,876,252          | 165,684                  | 3,710,568      |
| April     | 4,272,671          | 171,177                  | 4,101,494      |
| May       | 4,530,837          | 297,310                  | 4,233,527      |
| June      | 4,364,038          | 288,302                  | 4,075,736      |
| July      | 4,154,129          | 267,161                  | 3,886,968      |
| August    | 4,236,075          | 272,616                  | 3,963,459      |
| September | 4,932,878          | 129,443                  | 4,803,435      |
| October   | 5,088,044          | 183,047                  | 4,904,998      |
| November  | 5,412,644          | 488,303                  | 4,924,341      |
| December  | 5,331,949          | -                        | 5,331,949      |

**SEWER FUND - 2017**

|           | Unexpended Balance | Outstanding Encumbrances | Ending Balance |
|-----------|--------------------|--------------------------|----------------|
| January   | 2,719,731          | 221,571                  | 2,498,161      |
| February  | 2,613,862          | 211,363                  | 2,402,499      |
| March     | 3,072,019          | 301,622                  | 2,770,397      |
| April     | 2,753,071          | 759,641                  | 1,993,430      |
| May       | 3,053,595          | 848,920                  | 2,204,675      |
| June      | 3,377,380          | 863,545                  | 2,513,835      |
| July      | 2,730,239          | 856,393                  | 1,873,846      |
| August    | 3,538,466          | 755,593                  | 2,782,872      |
| September | 4,133,009          | 576,706                  | 3,556,303      |
| October   | 4,945,294          | 633,610                  | 4,311,685      |
| November  | 5,221,985          | 656,160                  | 4,565,825      |
| December  | 5,420,235          | -                        | 5,420,235      |

**WATER FUND - 2018**

|           | Unexpended Balance | Outstanding Encumbrances | Ending Balance |
|-----------|--------------------|--------------------------|----------------|
| January   | 4,712,095          | 149,890                  | 4,562,205      |
| February  | 4,932,525          | 209,876                  | 4,722,648      |
| March     | 4,963,348          | 195,149                  | 4,768,199      |
| April     | 4,795,143          | 204,273                  | 4,590,870      |
| May       | 4,840,432          | 193,246                  | 4,647,186      |
| June      | 4,963,539          | 200,716                  | 4,762,823      |
| July      | 4,678,470          | 202,780                  | 4,475,690      |
| August    | 4,660,438          | 202,394                  | 4,458,043      |
| September | 5,383,796          | 185,024                  | 5,198,772      |
| October   | 5,870,043          | 339,394                  | 5,530,649      |
| November  | 5,934,073          | 283,668                  | 5,650,406      |
| December  | 5,398,776          | -                        | 5,398,776      |

**SEWER FUND - 2018**

|           | Unexpended Balance | Outstanding Encumbrances | Ending Balance |
|-----------|--------------------|--------------------------|----------------|
| January   | 4,292,482          | 219,003                  | 4,073,479      |
| February  | 4,653,609          | 293,262                  | 4,360,347      |
| March     | 4,708,018          | 297,073                  | 4,410,945      |
| April     | 5,284,367          | 304,600                  | 4,979,768      |
| May       | 5,285,654          | 347,509                  | 4,938,145      |
| June      | 5,367,193          | 396,622                  | 4,970,572      |
| July      | 4,481,872          | 361,109                  | 4,120,763      |
| August    | 5,121,665          | 7,665                    | 5,114,000      |
| September | 5,954,254          | 547,113                  | 5,407,141      |
| October   | 6,588,013          | 403,309                  | 6,184,704      |
| November  | 6,889,473          | 238,712                  | 6,650,762      |
| December  | 6,458,199          | -                        | 6,458,199      |

**WATER FUND - 2019**

|           | Unexpended Balance | Outstanding Encumbrances | Ending Balance |
|-----------|--------------------|--------------------------|----------------|
| January   | 4,383,193          | 402,609                  | 3,980,584      |
| February  | 4,586,705          | 347,089                  | 4,239,617      |
| March     | 4,245,792          | 206,724                  | 4,039,067      |
| April     | 4,302,120          | 212,142                  | 4,089,977      |
| May       | 4,561,170          | 295,546                  | 4,265,623      |
| June      | 4,149,419          | 213,276                  | 3,936,143      |
| July      | 3,557,617          | 210,689                  | 3,346,928      |
| August    |                    |                          |                |
| September |                    |                          |                |
| October   |                    |                          |                |
| November  |                    |                          |                |

**SEWER FUND - 2019**

|           | Unexpended Balance | Outstanding Encumbrances | Ending Balance |
|-----------|--------------------|--------------------------|----------------|
| January   | 5,133,762          | 352,015                  | 4,781,747      |
| February  | 5,317,988          | 361,355                  | 4,956,633      |
| March     | 5,644,288          | 351,087                  | 5,293,201      |
| April     | 5,811,263          | 398,575                  | 5,412,688      |
| May       | 5,711,803          | 489,171                  | 5,222,631      |
| June      | 5,639,600          | 491,145                  | 5,148,455      |
| July      | 4,712,406          | 554,090                  | 4,158,316      |
| August    |                    |                          |                |
| September |                    |                          |                |
| October   |                    |                          |                |
| November  |                    |                          |                |

## General Fund –July 31, 2019 Report (Cash Basis Information)

### Revenues:

Total 2019 YTD actual General Fund revenues are \$12,164,520, compared with \$12,348,035, at July 2018. Here are a few items of note:

- **Income taxes** – The 2019 YTD amount is \$6,897,259 and the 2018 YTD amount was \$7,085,259.
- **Admissions taxes** – The 2019 YTD amount is \$1,269,314 and the 2018 YTD amount was \$1,119,069.
- **Lodging taxes** - The 2019 YTD amount is \$487,232 and the 2018 YTD amount was \$456,336.

### Expenses:

Total 2019 YTD actual General Fund expenses are about the same when compared to actual amounts at July 2018.

### Cash Balance:

The ending cash balance in the General Fund is \$4,066,490. The cash balance history page attached to this report contains further information on cash balance trends in the General Fund.

### Full-Time Employees (does not include elected officials):

|                     |                     |                     |                     |                     |
|---------------------|---------------------|---------------------|---------------------|---------------------|
| July 2019 - 247     | June 2019 - 248     | May 2019 - 247      | April 2019 - 248    | March 2019 - 247    |
| February 2019 - 247 | January 2019 - 248  | December 2018 - 247 | December 2017 - 247 | December 2016 - 239 |
| December 2015 - 225 | December 2014 - 211 | December 2013 - 212 | December 2012 - 215 | December 2011 - 220 |
| December 2010 - 216 | December 2009 - 241 | December 2008 - 252 | December 2007 - 253 | December 2006 - 260 |
| December 2005 - 266 | December 2004 - 280 | December 2003 - 291 |                     |                     |

### Assumptions Used on Monthly and YTD Budget Amounts:

To calculate the YTD budget amount, we determined what percentage of revenue/expense by line item was received / expended cumulatively through July compared with what was received / expended in total for the 2018 year. This percentage was then applied to the total 2019 budget amount to generate the estimated “YTD Budget” amount.

Similarly, to calculate the Monthly Budget Amount, we determined what percentage of revenue/expense by line item was received / expended just in the month of July compared with what was received / expended in total for the 2018 year. This percentage was then applied to the total 2019 budget amount to generate an estimated “Monthly Budget” amount.

Payroll Stabilization Fund Balance: \$790,734.24

FULL-TIME EMPLOYEES

|                               | Jul-19 | Jun-19 | May-19 | Apr-19 | Mar-19 | Feb-19 | Jan-19 | Dec-18 | Nov-18 | Oct-18 | Sep-18 | Aug-18 | Jul-18 | Jun-18 | May-18 | Apr-18 | Mar-18 | Feb-18 | Jan-18 | Dec-17 | Dec-16 | Dec-15 | Dec-14 | Dec-13 |
|-------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Police Patrol                 | 48     | 48     | 48     | 48     | 47     | 48     | 48     | 48     | 47     | 47     | 48     | 48     | 48     | 48     | 48     | 48     | 48     | 48     | 48     | 48     | 47     | 47     | 46     | 45     |
| Police Records                | 2      | 2      | 2      | 2      | 2      | 2      | 2      | 2      | 2      | 2      | 2      | 2      | 2      | 2      | 2      | 2      | 2      | 2      | 2      | 2      | 2      | 2      | 1      | 1      |
| Fire                          | 48     | 48     | 48     | 47     | 48     | 47     | 48     | 48     | 48     | 48     | 48     | 48     | 48     | 48     | 48     | 48     | 48     | 48     | 48     | 48     | 48     | 48     | 48     | 53     |
| Cemetery                      | 3      | 3      | 3      | 3      | 3      | 3      | 3      | 2      | 2      | 3      | 3      | 3      | 3      | 3      | 3      | 3      | 3      | 3      | 3      | 3      | 2      | 2      | 2      | 2      |
| Recreation                    | 3      | 3      | 3      | 3      | 3      | 3      | 3      | 4      | 4      | 4      | 4      | 4      | 4      | 4      | 4      | 4      | 3      | 4      | 2      | 2      | 1      | 1      | 1      | 1      |
| Community Dev                 | 16     | 16     | 16     | 17     | 16     | 16     | 16     | 16     | 16     | 16     | 16     | 16     | 15     | 15     | 15     | 15     | 16     | 16     | 16     | 16     | 16     | 16     | 10     | 7      |
| Building Dept                 | 5      | 5      | 5      | 5      | 5      | 5      | 5      | 5      | 4      | 4      | 4      | 4      | 4      | 4      | 4      | 4      | 4      | 3      | 3      | 5      | 4      | 4      | 4      | 4      |
| Hort Services                 | 10     | 10     | 10     | 10     | 9      | 9      | 9      | 9      | 10     | 10     | 10     | 10     | 10     | 10     | 10     | 10     | 10     | 10     | 10     | 10     | 10     | 9      | 8      | 7      |
| Customer Acct Office          | 4      | 4      | 4      | 4      | 4      | 4      | 4      | 4      | 4      | 4      | 4      | 4      | 4      | 4      | 3      | 3      | 4      | 4      | 4      | 4      | 4      | 3      | 3      | 3      |
| BIWW                          | 15     | 15     | 15     | 15     | 15     | 15     | 15     | 15     | 15     | 15     | 15     | 15     | 15     | 15     | 15     | 15     | 15     | 15     | 15     | 15     | 14     | 12     | 13     | 12     |
| Water Distribution            | 10     | 10     | 10     | 10     | 10     | 10     | 10     | 10     | 10     | 9      | 10     | 10     | 10     | 10     | 10     | 9      | 9      | 10     | 10     | 10     | 10     | 10     | 9      | 8      |
| Water Pollution Control Plant | 17     | 17     | 17     | 18     | 18     | 18     | 18     | 18     | 18     | 18     | 18     | 18     | 18     | 18     | 18     | 18     | 17     | 17     | 17     | 17     | 17     | 16     | 15     | 15     |
| Sewer Maintenance             | 10     | 11     | 11     | 11     | 11     | 11     | 11     | 11     | 11     | 11     | 11     | 11     | 11     | 11     | 11     | 11     | 10     | 10     | 11     | 11     | 9      | 10     | 9      | 9      |
| Street Dept                   | 11     | 11     | 11     | 11     | 11     | 11     | 11     | 11     | 10     | 9      | 9      | 9      | 9      | 9      | 9      | 10     | 10     | 10     | 10     | 10     | 10     | 11     | 11     | 10     |
| City Manager                  | 3      | 3      | 3      | 3      | 3      | 3      | 3      | 2      | 2      | 2      | 2      | 2      | 2      | 2      | 2      | 2      | 2      | 2      | 3      | 3      | 3      | 2      | 1      | 1      |
| HR / IT                       | 4      | 4      | 4      | 4      | 4      | 4      | 4      | 4      | 4      | 4      | 4      | 4      | 4      | 4      | 4      | 4      | 4      | 4      | 4      | 4      | 4      | 3      | 2      | 2      |
| Finance / Tax                 | 3      | 3      | 3      | 3      | 3      | 3      | 3      | 3      | 3      | 3      | 3      | 3      | 3      | 3      | 3      | 3      | 3      | 3      | 3      | 3      | 3      | 3      | 3      | 3      |
| Law                           | 3      | 3      | 3      | 3      | 3      | 3      | 3      | 3      | 3      | 3      | 3      | 3      | 4      | 4      | 4      | 4      | 4      | 4      | 4      | 4      | 4      | 4      | 4      | 4      |
| Commissioners / Clerk         | 1      | 1      | 1      | 1      | 1      | 1      | 1      | 1      | 1      | 1      | 1      | 1      | 1      | 1      | 1      | 1      | 1      | 1      | 1      | 1      | 1      | 1      | 1      | 1      |
| Courts (not including Judge)  | 12     | 12     | 12     | 12     | 12     | 12     | 12     | 12     | 12     | 12     | 12     | 12     | 12     | 12     | 12     | 12     | 12     | 12     | 12     | 12     | 13     | 13     | 13     | 12     |
| Building Maintenance/Pub Srv  | 5      | 5      | 5      | 5      | 5      | 5      | 5      | 5      | 5      | 5      | 5      | 5      | 5      | 5      | 5      | 5      | 4      | 6      | 5      | 5      | 4      | 4      | 2      | 2      |
| Engineer                      | 7      | 7      | 6      | 6      | 7      | 7      | 7      | 7      | 7      | 7      | 7      | 7      | 7      | 7      | 7      | 7      | 7      | 7      | 7      | 7      | 7      | 7      | 5      | 4      |
| Traffic                       | 2      | 2      | 2      | 2      | 2      | 2      | 2      | 2      | 2      | 2      | 2      | 2      | 2      | 2      | 2      | 2      | 2      | 2      | 2      | 2      | 2      | 2      | 2      | 2      |
| Fleet Maintenance             | 5      | 5      | 5      | 5      | 5      | 5      | 5      | 5      | 5      | 5      | 5      | 5      | 5      | 5      | 5      | 5      | 5      | 5      | 5      | 5      | 5      | 4      | 4      | 4      |
|                               | 247    | 248    | 247    | 248    | 247    | 247    | 248    | 247    | 245    | 244    | 246    | 246    | 246    | 246    | 245    | 246    | 243    | 246    | 245    | 247    | 239    | 225    | 211    | 212    |